



# Livable City Year HPG-13: Winter Weather Route Response Optimization

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**Quarters:** Winter and Spring 2019

## Problem Statement

To efficiently utilize the City of Bellevue's resources, we are working to optimize preset routes for covering snow plowing and deicing city operations.

## Objectives

This project consists of optimizing a tool for total covered distance that will save cost and time for the City of Bellevue. Also, we plan on identifying and eliminating any repetitive road traffic by developing road clearing operations visibility.

- Task 1** Deicing Routes
- Task 2** City Wide Snow Event Routes
- Task 3** Neighborhood Snow Routes
- Task 4** Documentation and Analysis

## Current Systems

- Three supervisors at dispatch
- Stick Post-It notes with the names of the operators on map
- Live operations via the city cameras.
- Monitors with weather information.
- Two operators (one driving and one navigating) using a binder to navigate



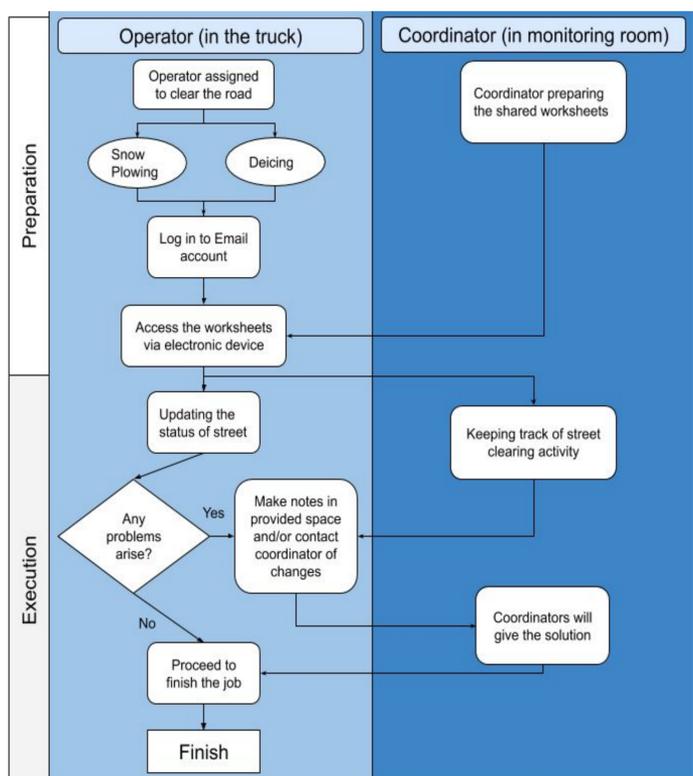
## Opportunities for Process Optimization

- Create a consistent process of deicing and snow plowing operations
- Recommend an efficient routing order for the operators
- Provide insight into the Bellevue current operations



Each deicing and snow plowing truck carries a binder that contains all the city maps and regulations.

## Process Flow Map



## Route Optimization Modeling Tasks

### TASK 1

**Deicing Routes**

**Deicing**

Gathering Relevant Information

- Midpoint coordinates of routes
- Google Maps Directions API
- Feasible Assumptions
- Number of Trucks
- Number of Routes
- Number of lanes in routes
- Total Distances Traveled

**Tools used for Optimization**

- Designed time & distance cross-tabular matrix of distances using Python
- Implemented Common Vehicle Routing Model using Google-OR.

Using Same Method

A streamlined version of work order (csv. file) that contains the optimized route recommendation based from model

- Assumptions for Deicing**
- No refueling during operation
  - Deicing during 2AM, no traffic to account for
  - Suicide lanes are not covered
  - Deicing truck average speed is 35 mph

**Vehicle Routing Model**

Route Number	BSC	21	5	8
BSC	0	1	1.6	1.7
21	1	0	1	1.6
5	1.4	1.4	0	0.6
8	1.7	1.6	1	0

Starting Location: BSC

Route Combinations	Distance Total (mi)
BSC, 5, 8, 21	3.8
BSC, 5, 21, 8	4.6
BSC, 21, 5, 8	2.6
BSC, 21, 8, 5	3.6
BSC, 8, 5, 21	4.1
BSC, 8, 21, 5	4.3

Sample Matrix of Route Distances (Routes 21, 5, 8)  
 Distances in miles of the real-time distance cross-tabular matrix between one deicing route to another, collected from the Google Directions API.

The data will be fed to the Vehicle Routing Model to output the optimal route based on the best combination of distances.

Image of coordinate results put into Google Maps

### TASK 2 & 3

**City wide Routes**

**Snow Plowing**

New Assumptions and Considerations:

- 15 trucks divided throughout city
- Midpoints coordinates of Snow Response Routes
- Clusters based on Bellevue map areas
- Larger amounts of distances covered

**City Wide Route Priority**

- Primary Arterial Routes (Highest Priority)
- Secondary Arterial Routes
- Primary Neighborhood Routes (Lowest Priority)

City Wide Snow Event

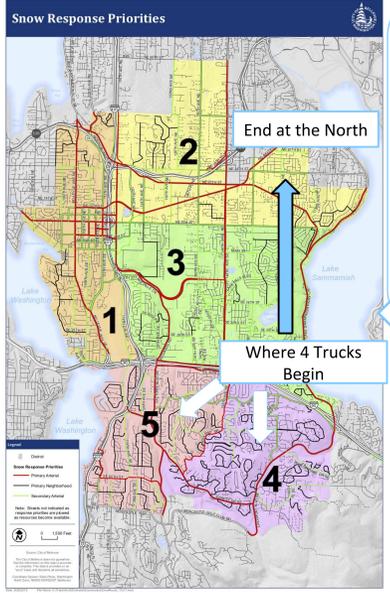
Standard snow plowing trucks of Bellevue

Bellevue best allocates their resources by borrowing other vehicles.

Each vehicle needs two operators, a driver and a navigator.

**Neighborhood Routes**

Neighborhood routes are completed during a city wide snow event. The routing orders are optimized using the midpoints of the secondary arterial and neighborhood loop clusters.

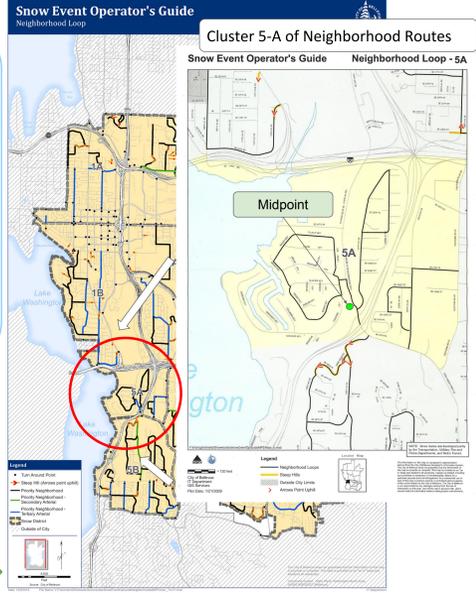


## City Wide Routing

- 11 trucks on the primary arterial routes
- Remaining 4 trucks will work on secondary arterial and primary neighborhood routes from South to North as the South experiences heavier snowfall

## Neighborhood Routing

Midpoints of the neighborhood routes are calculated based on its relative location inside the cluster.



### TASK 4

**Recommendations**

- Implement the routing order recommendations
- Digitalize mapping and current operations
- Implement recommended routes into fleet navigation platform

**Validation**

- Test drove Google-OR's generated routes in Bellevue
- Simulation model, Simio
- Implemented the Google-OR generated route orders into Google maps

Worksheets used in Deicing operators

Optimization modeling with new order of Deicing routes

Route	Street	Direction	Length (ft)	Time	Status
1	21 124th Ave NE	both	1700		
2	5 NE 12th St	both	5040		
3	11 NE 4th St	both	2600		
4	9 NE 8th St	both	3300		
5	10 NE 8th St	both	1000		
6	8 NE 10th St	both	2400		
7	2 Bellevue Way NE	both	2300		
8	101 108th Ave NE	both	3200		
9	1 Northrup way	both	440		
10	102 NE 28th Pl (Pike)	both	3240		
11	103 NE 32nd St	both	1400		
12	104 NE 32nd St	both	2000		
13	NE 18th Pl - Off		1000		
14	105 of west Lake sam	both	3200		
15	107 Northrup way	both	3200		
16	106 NE 8th St	both	2100		
17	114 SE 26th St	both	1500		
18	118 156th Ave SE	both	7200		
19	118 156th Ave SE	both	2100		

Master Routes

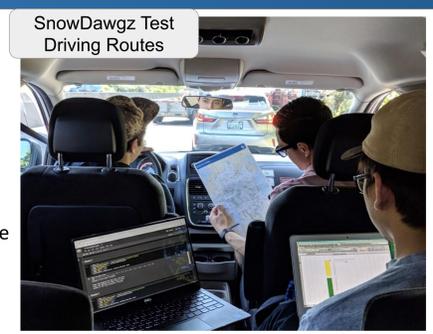
Route	Street	Direction	Length (ft)	Time	Status
1	16 150th Ave SE	both	1400		
2	120 147th Pl SE	both	4600		
3	24 Forest Drive	both	2160		
4	134 SE cougar Mln	both	4400		
5	135 Private road	both	680		
6	22 158th Pl SE	both	6500		
7	34 149th Ave SE	both	7400		
8	149th Ave SE	both	24240		
9	149th Ave SE	both	6670		

Expanded Routes

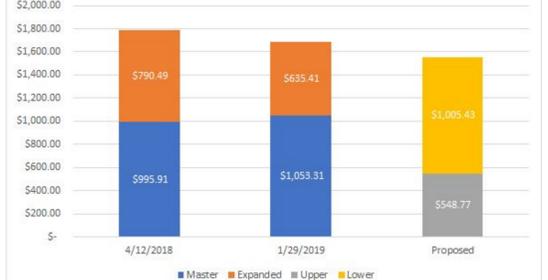
Large Truck Routes

Small Truck Routes

Simio Modeling



## Cost-Benchmark Analysis for Deicing Solution



## Continuous Improvement

The digital worksheet will provide a way for identifying gaps for improvement. This system could be further utilized when AVL (Automatic Vehicle Locator) becomes available. This project serves as a transition from the current method of operations towards AVL.



## Cost Analysis and Goal Budgeting for Deicing

Cost Considerations: Labor, Type of Truck, Fleet Size, CaCl<sub>2</sub>

Cost Analysis:

- Labor: hourly rate
- CaCl<sub>2</sub> (deicing solution): \$191.38/ton
- One ton truck spreading rate: 20 gallons/mile. Seven yarder truck spreading rate: 15 gallons/mile

Total estimated cost required to complete deicing is \$2500 - \$2700

## Acknowledgements

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